

# Building the Perfect Personalised Menu!

Irene Iriarte Carretero  
Senior Data Scientist - @irenillap

gousto

# About Gousto

You pick from over 50 recipes each week

We deliver a box of fresh ingredients in exact proportions with step-by-step recipe cards

No planning, no supermarkets, no waste!



# **Building the Perfect Personalised Menu!**

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# Menu Creation

# What's on the menu?

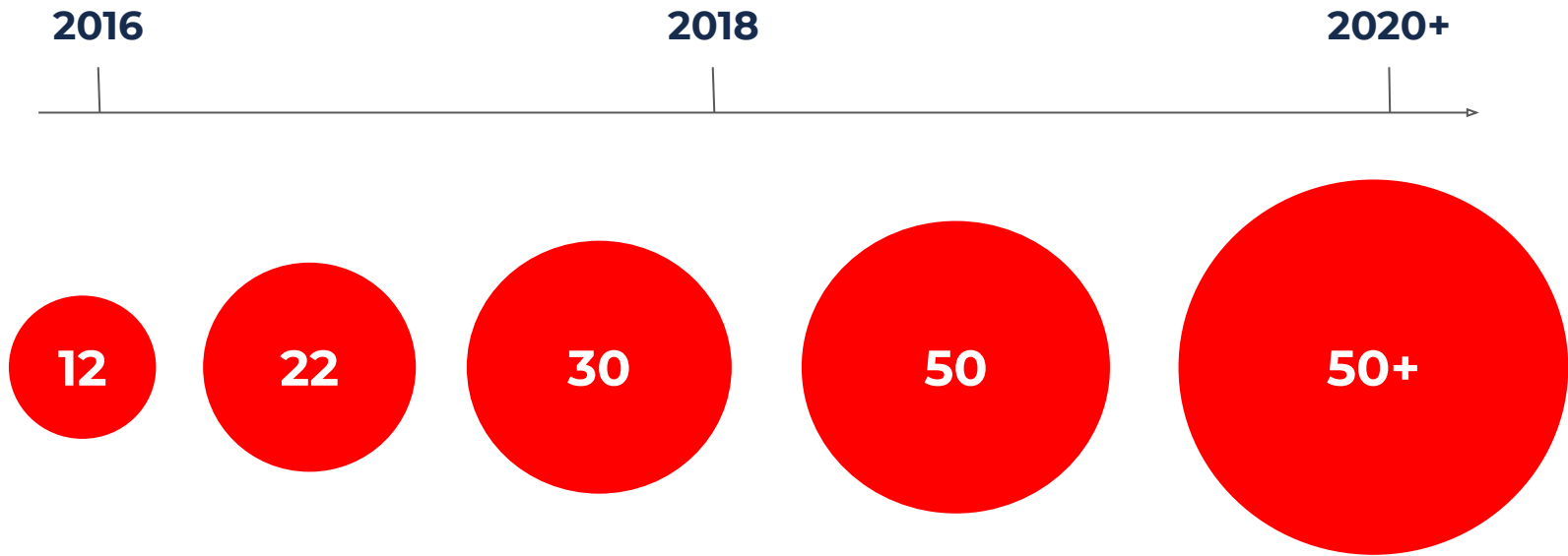


14/07-21/07

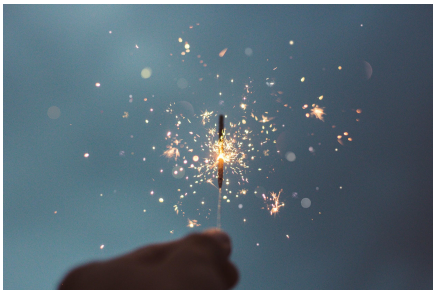
21/07-28/07

28/07-04/08

# Menu Size



# Menu Requirements



## VARIETY

We want to ensure we offer a wide range of inspiring recipes



## ON BUDGET

Menu needs to be planned to hit the budget



## OPERATIONS

Menu needs to comply to several operational constraints



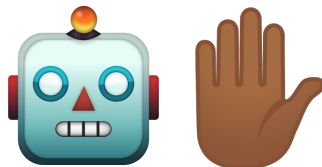
# Manual Process



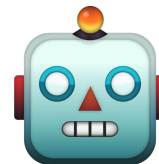
# Manual Process



Manual



Data-driven with  
manual touches



Data-driven

# **Data-Driven Menu**

A black silhouette illustration depicting the progression of human evolution. It shows four figures in a row, from left to right: an ape-like creature in a crouched position, a more upright hominid, a modern human in a walking posture, and a final modern human figure standing fully upright. The figures are set against a white background.

A member of the population (a menu)

Set of  $N$  individuals (a set of menus)

## Change of an element in individual

[Rec 2, Rec 10... Rec 52] -> [Rec 2, Rec 12... Rec 52]

Combination of two individuals to make a new one

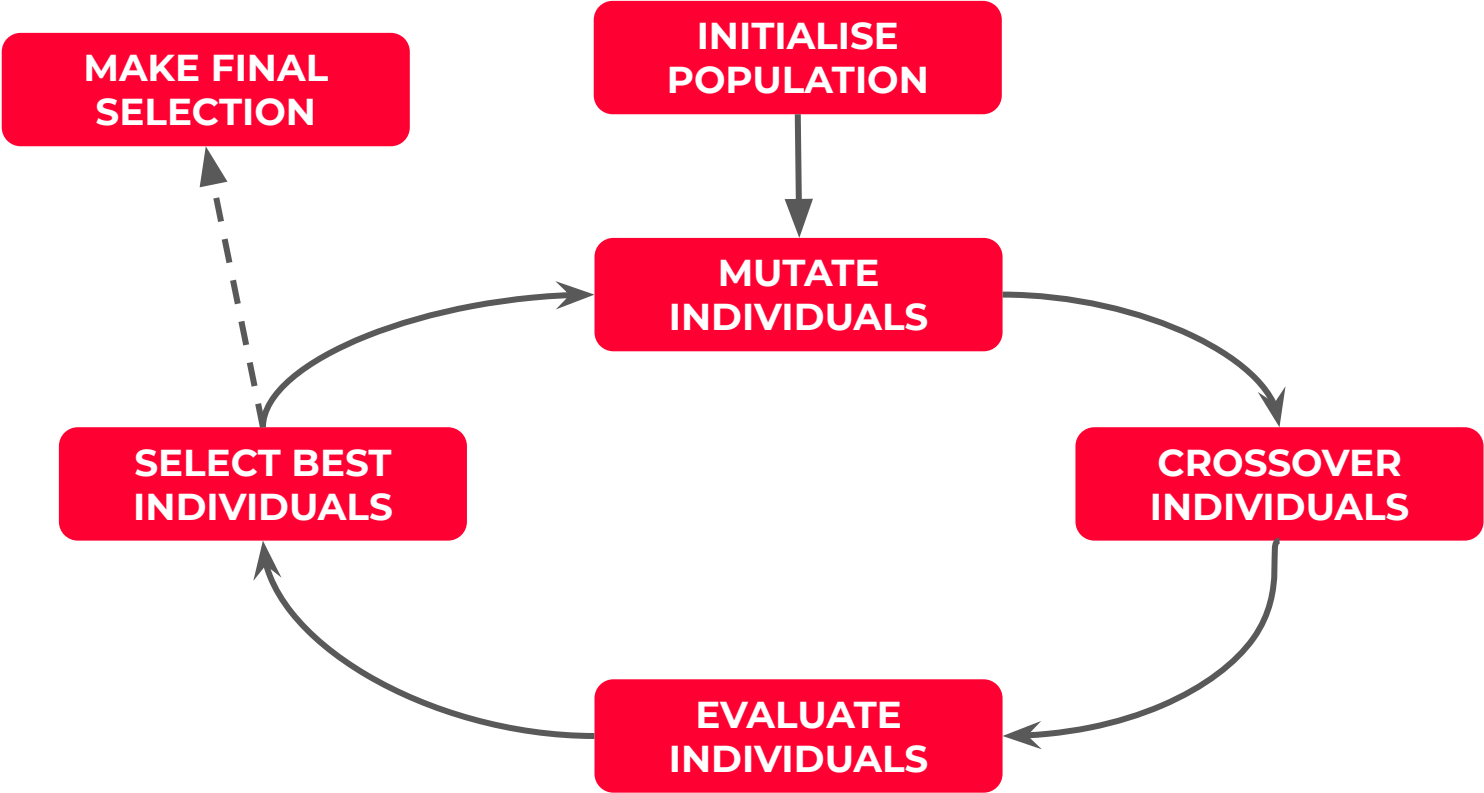
**A** [Rec 2, Rec 10... Rec 52] **B** [Rec 5, Rec 8... Rec 47]

A1 [Rec 2, Rec 8... Rec 47] B1 [Rec 5, Rec 10... Rec 52]

# Genetic algorithm

**INDIVIDUAL** = [R123, R456, R789...]

**POPULATION** = [I1, I2, I3...I\_N]





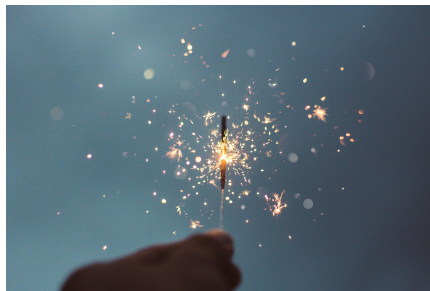
## DISTRIBUTED EVOLUTIONARY ALGORITHMS IN PYTHON

- Open-source library supporting a range of Evolutionary Algorithms
- Based on a toolbox - define each important function for evaluate, mutate etc.
- Fast to initially set up and start prototyping
- Parallelisation available

# Algorithm Objectives



**COST PER MEAL**



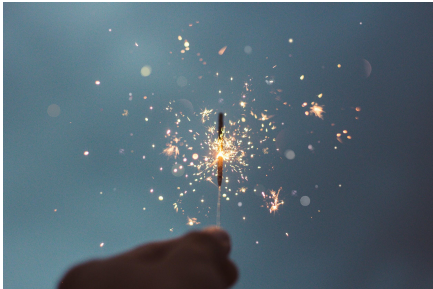
**AVERAGE  
VARIETY**

# Algorithm Objectives

**COMPETING OBJECTIVES**



**COST PER MEAL**



**AVERAGE  
VARIETY**



**NUMBER OF  
UNIQUE  
INGREDIENTS**



# Results!



- Successfully reduced average cost per menu
- Given Food team time to spend focusing on the important things
- Allowed us to be agile through a very challenging time

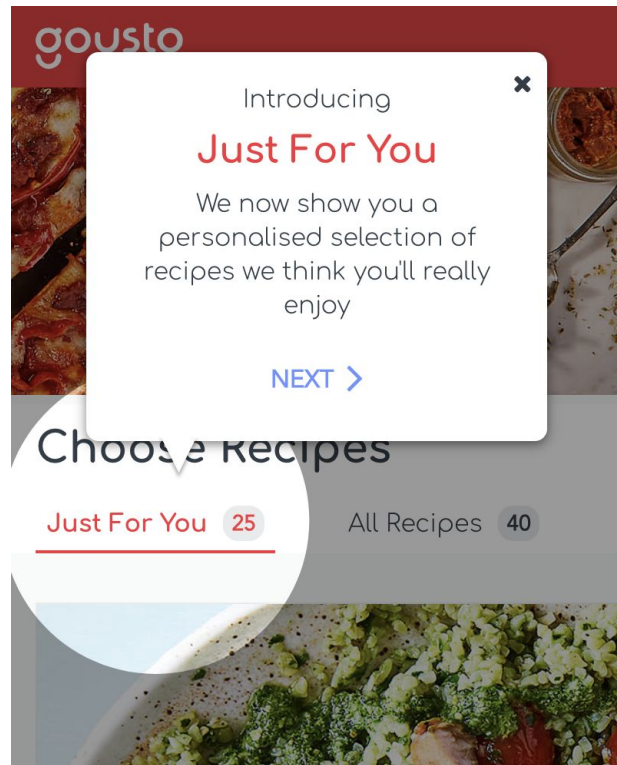


We still require manual changes, mainly due to the need of a better definition of menu variety

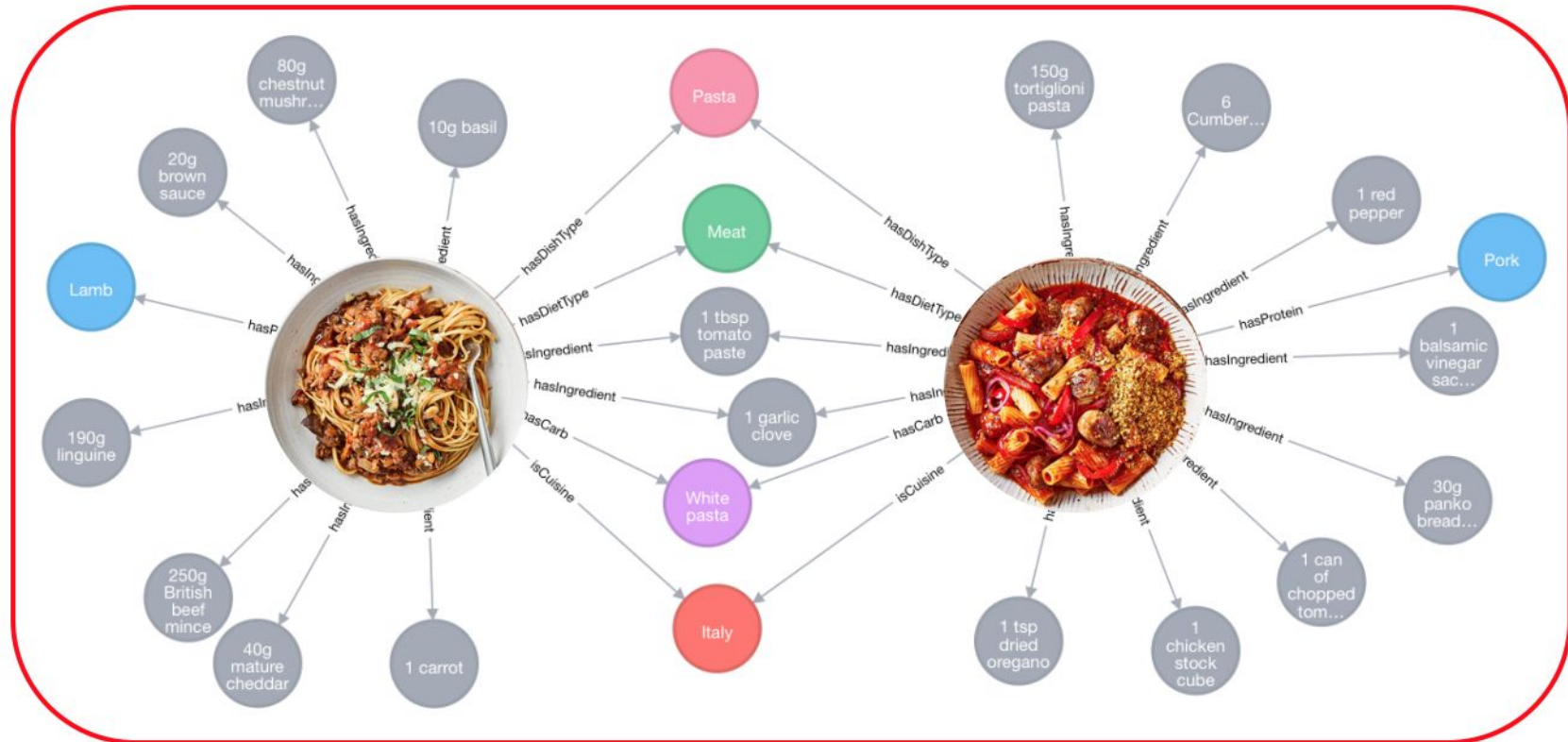
# Personalising the menu

# Recommendations

- We use recommendations as a way of helping users navigate the large amount of choice
- We offer personalised ordering as well as top choices in a personalised collection

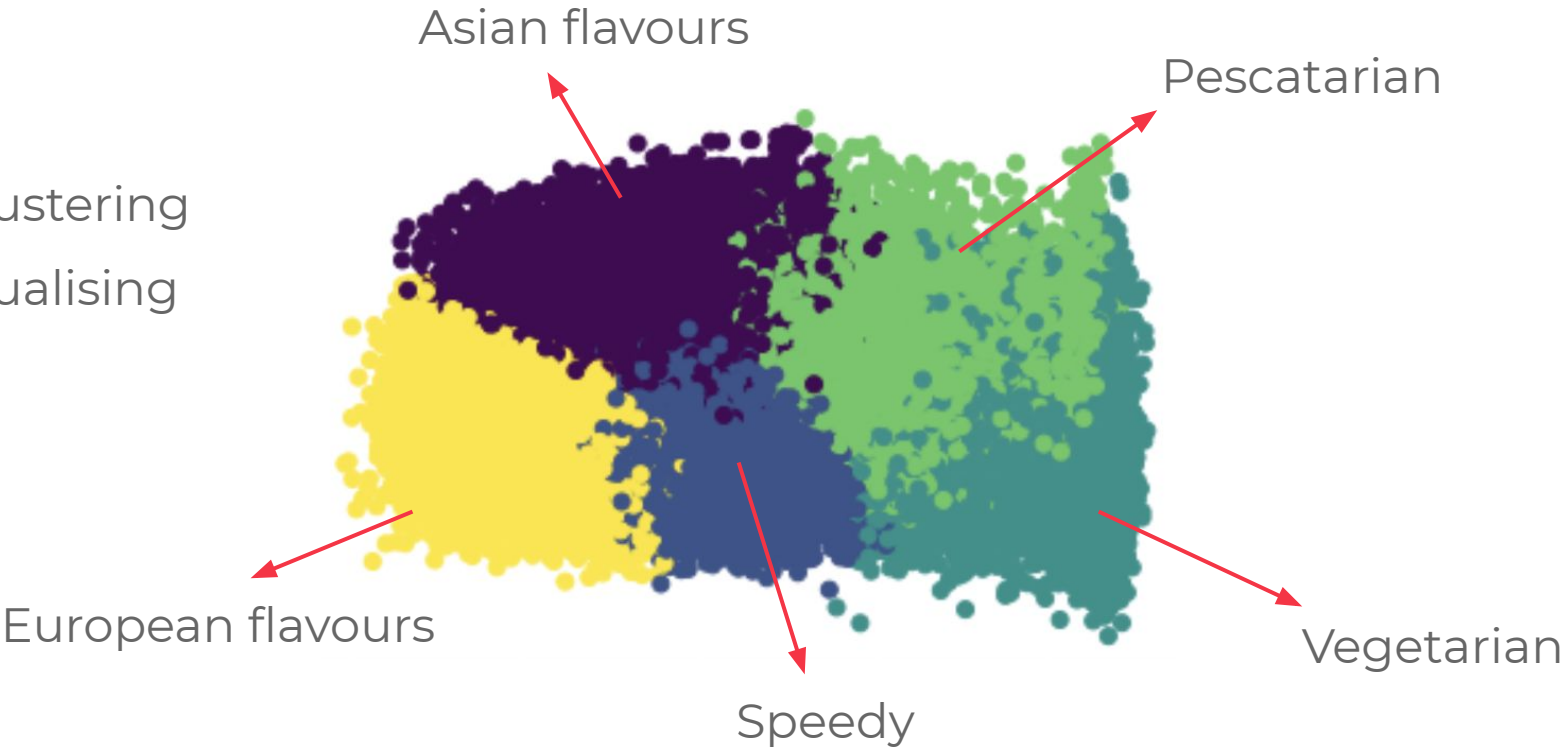


# Content-based



# Collaborative filtering

K-means clustering  
PCA for visualising



# Hybrid approach

**CONTENT BASED  
APPROACH**

**+**

**COLLABORATIVE  
BASED APPROACH**

BORDA COUNT



**HYBRID  
ORDERING**

CURATION



**FINAL  
PERSONALISED  
ORDER**



# Results!



- Successfully seen an increase in conversion when applying personalisation
- Customers consistently order from the higher ranks of their menu



We do not have dynamic recommendations or a way for customers to give us feedback on personalisation

**Future**



- Tackling **recipe development** process to assess gaps in our library. Filling these should lead to better menus!
- 50 is not the end destination - when there are more recipes, we will need to much **stronger links between** menu creation and recommendations



# Learnings

## Good discovery sets you up for success

Make sure all involved parts understand and agree on the problem you are trying to solve, even if it takes more talking!

## Ensure you think about tomorrow

Make product and architecture decisions that will be as scalable for future needs as possible

## Plan for early value release

You often don't need all the bells and whistles to start delivering value

**Thank you**

